

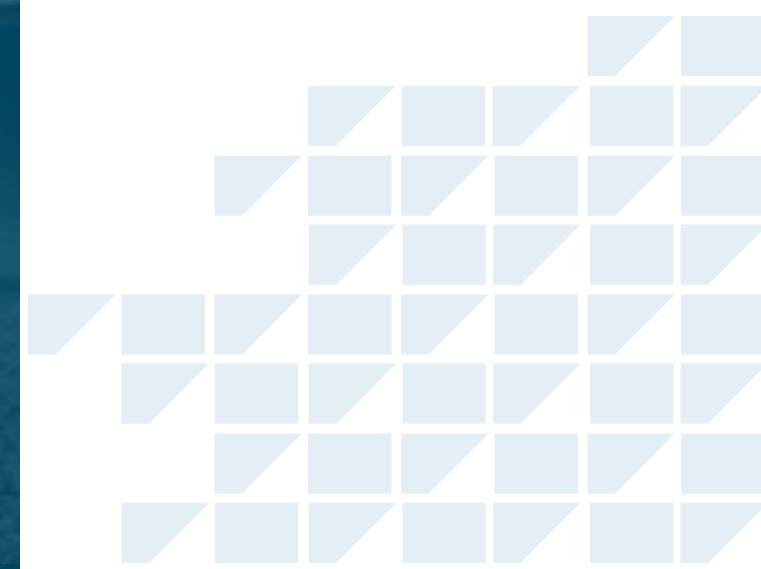


MAJOR PROJECTS

**Bucharest
Henri Coandă
International Airport**

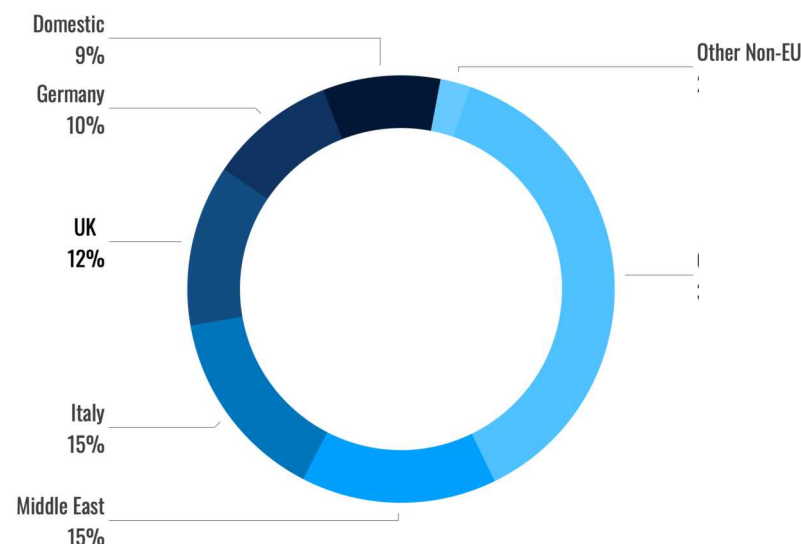


**Bucharest Băneasa
Aurel Vlaicu
International Airport**



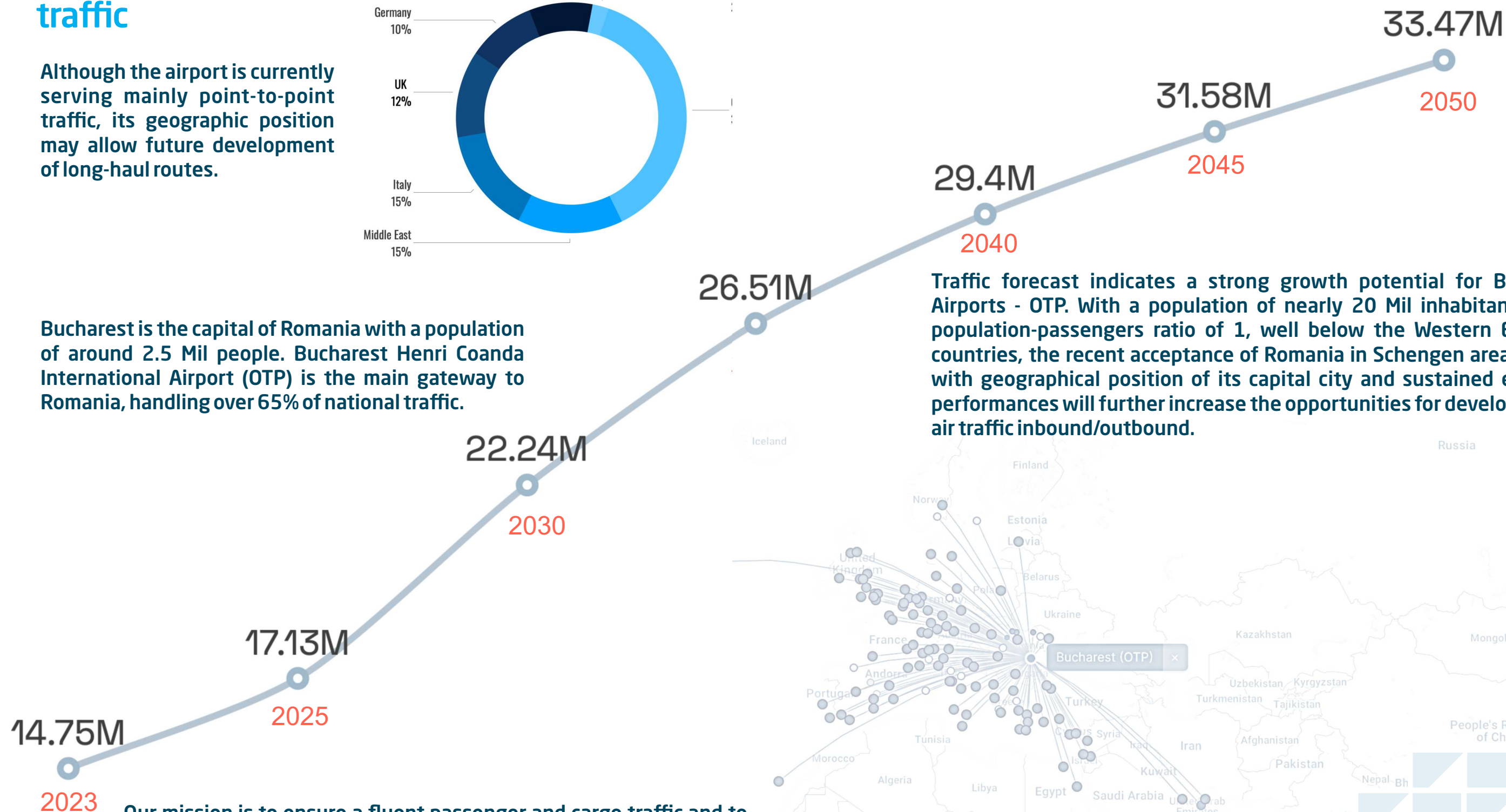
traffic

Although the airport is currently serving mainly point-to-point traffic, its geographic position may allow future development of long-haul routes.

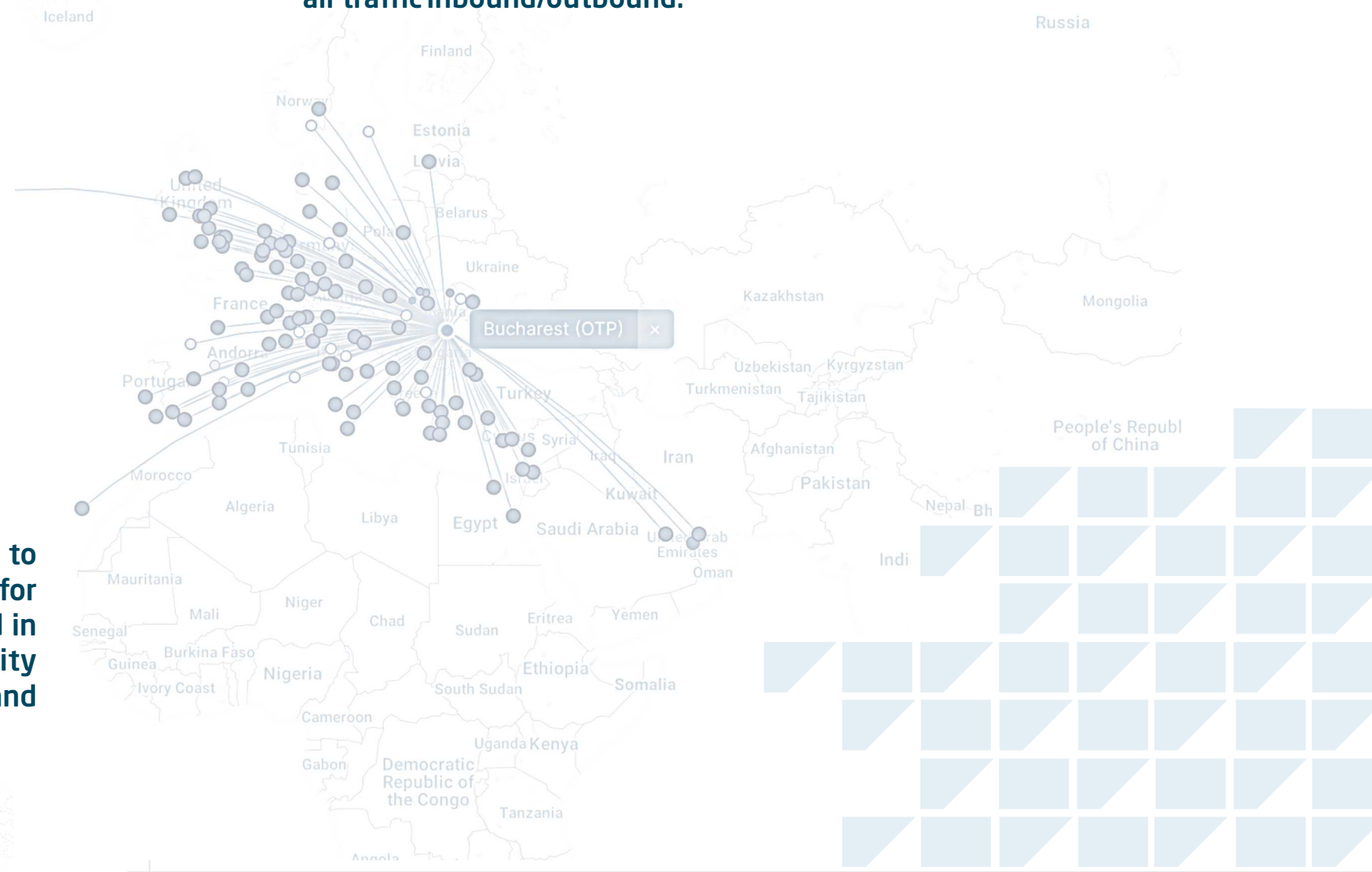


Bucharest is the capital of Romania with a population of around 2.5 Mil people. Bucharest Henri Coanda International Airport (OTP) is the main gateway to Romania, handling over 65% of national traffic.

Traffic forecast indicates a strong growth potential for Bucharest Airports - OTP. With a population of nearly 20 Mil inhabitants and a population-passengers ratio of 1, well below the Western European countries, the recent acceptance of Romania in Schengen area coupled with geographical position of its capital city and sustained economic performances will further increase the opportunities for development of air traffic inbound/outbound.



Our mission is to ensure a fluent passenger and cargo traffic and to constitute a confidence factor for all our customers - primarily for passengers and airlines - as well as for all the parties interested in Bucharest Airports activity, by promoting the highest quality standards of the services performed, protecting the resources and the environment and providing a high level of social awareness.



Systematization of Henri Coandă International Airport movement area in order to increase the operational capacity and ensure compliance with the provisions of Reg. 139/2014

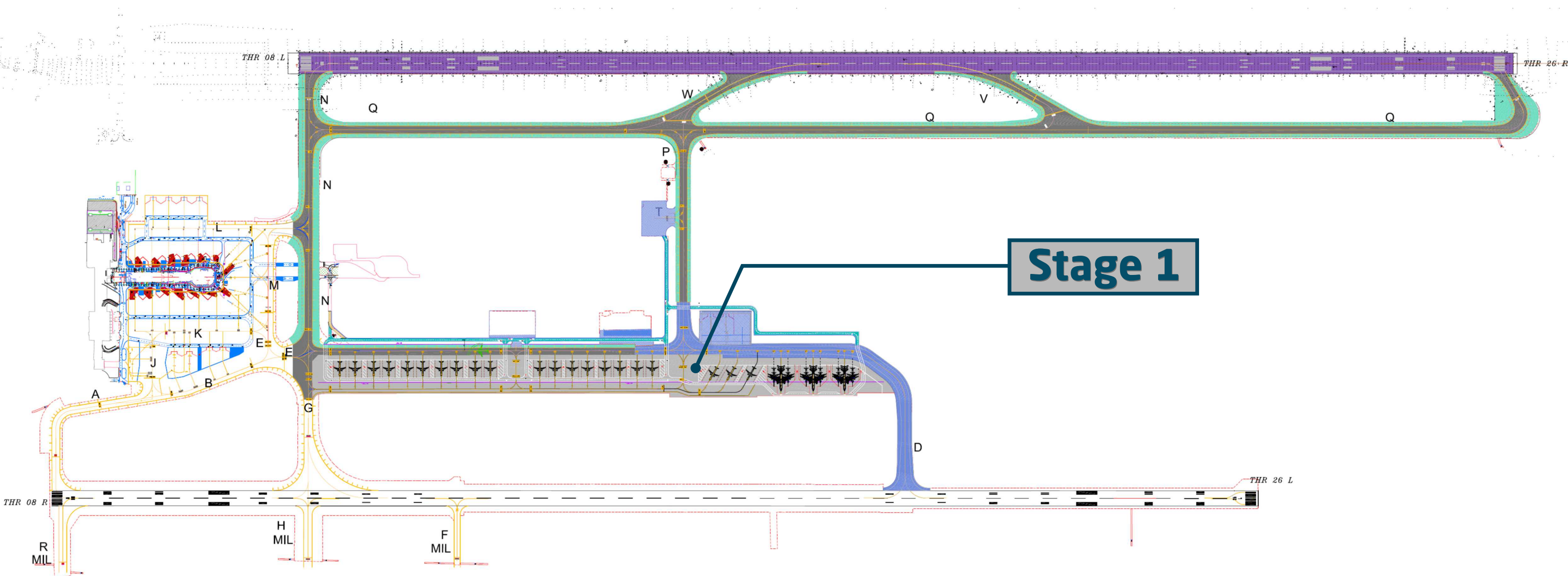
Stage 1

[COMPLETED]
2025 December

BUCHAREST
AIRPORTS®

- Road structure works, markings, sewerage and drainage, platform lighting for: Charlie, November, Papa, Quebec, Victor, Whiskey TWYs.
- Modernization of platform 2 - extension Eastwards to the Delta TWY demolition and full resurfacing of the existing surface.

Value: 66 M EUR



Systematization of Henri Coandă International Airport movement area in order to increase the operational capacity and ensure compliance with the provisions of Reg. 139/2014

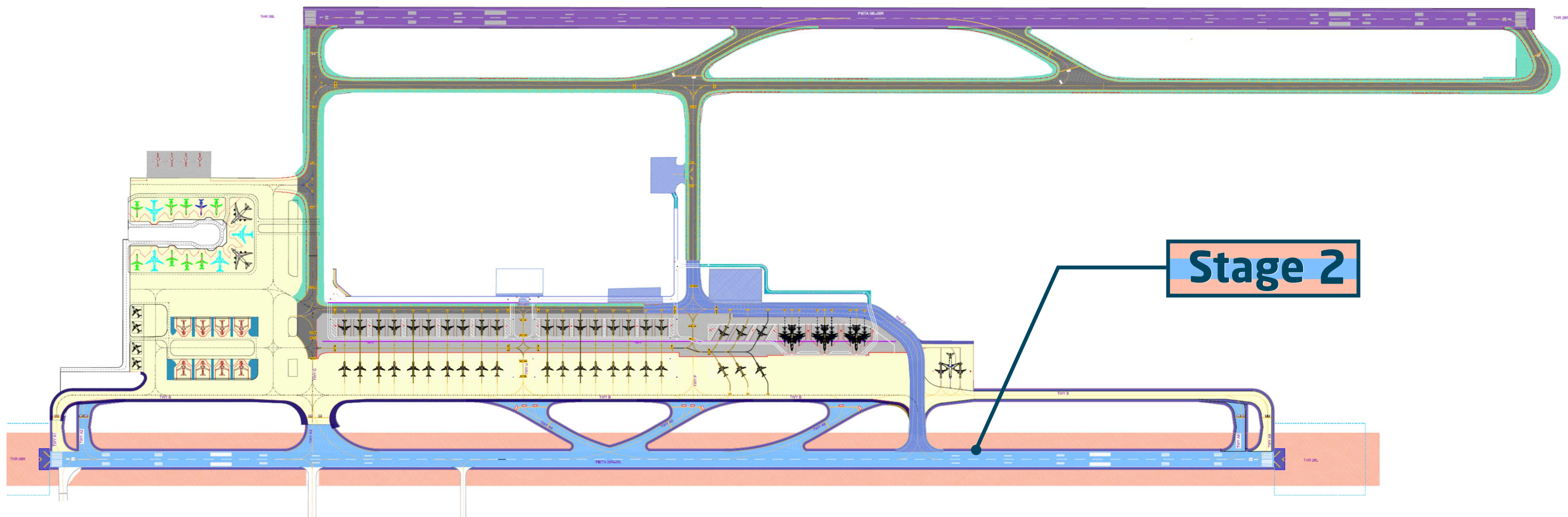
Stage 2

Modernization of RWY 08R-26L

The project will include the necessary works to modernize the road structure and markings, sewage and drainage installations, beaconing electrical installations for the following infrastructure elements:

- Modernization of RWY 1 (08R-26L) by demolition and full reconstruction, including the arrangement of runway safety areas
- New Alpha2, Alpha3, Alpha4, Alpha5, Alpha6, Alpha7, Alpha8 fast exit TWYs
- New Bravo fast exit TWY

Value: 108M EUR

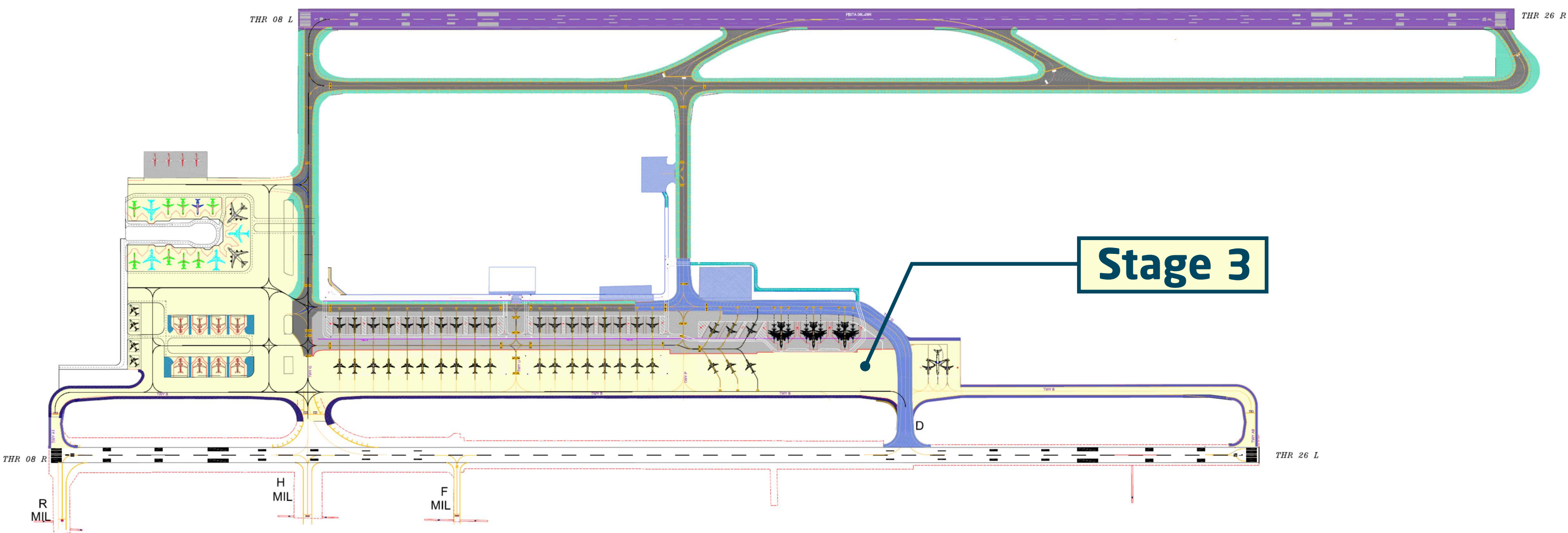


Systematization of Henri Coandă International Airport movement area in order to increase the operational capacity and ensure compliance with the provisions of Reg. 139/2014

Stage 3

- New TWY parallel to RWY 1 (08R-26L)
- Southward extension of platform 2: 21 new code C aircraft positions
- Modernization (demolition and full reconstruction) and southward extension of platform 1: 5 new code C aircraft positions
- New deicing platform next to Delta TWY;
- Modernization of Alpha TWY (Alpha1)
- Modernization of Golf TWY (Alpha3)
- New Alpha9 TWY - at 26L threshold

Value: 260 M EUR



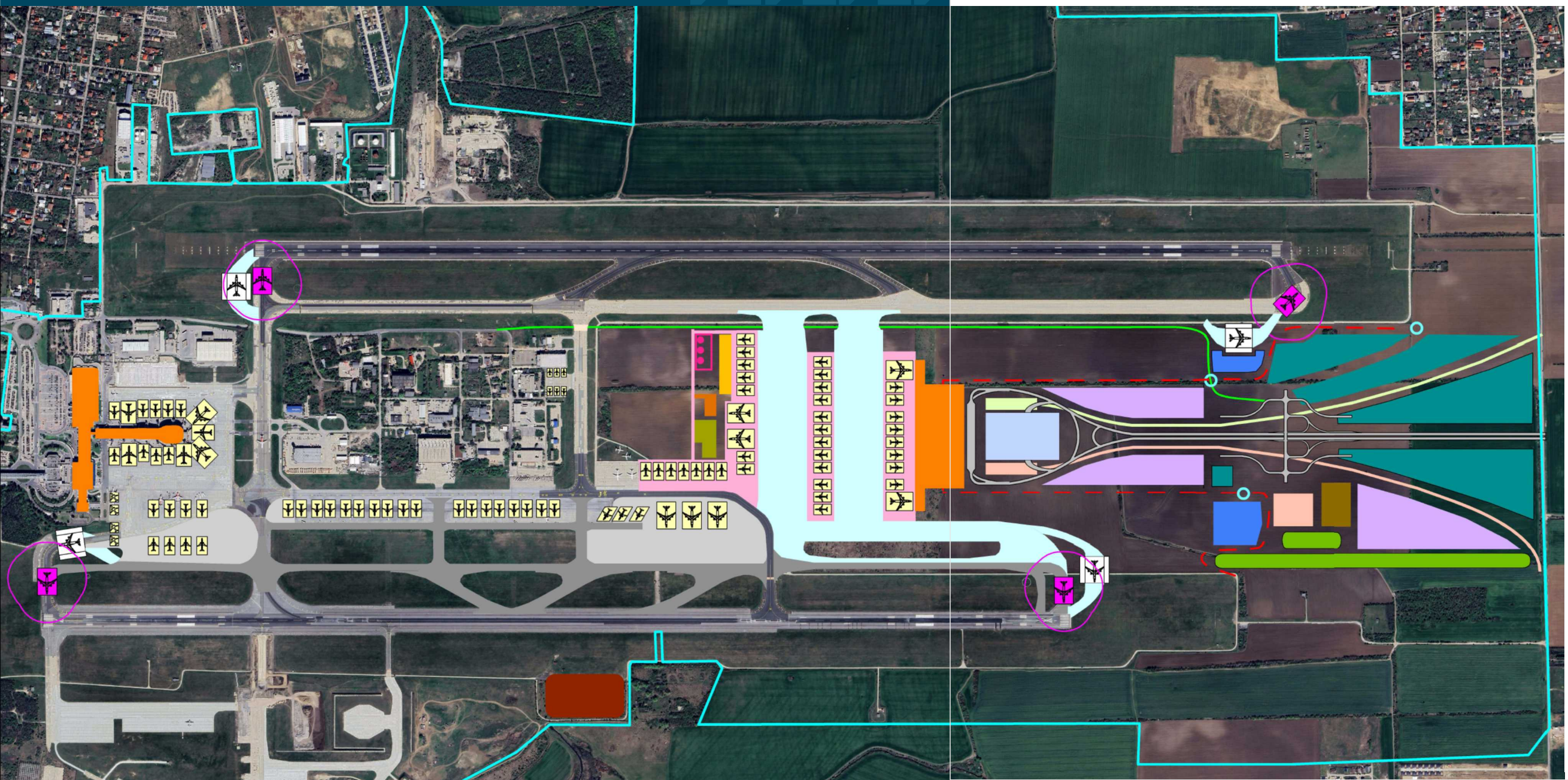
Strategic Program for the Infrastructure Development of Bucharest Henri Coanda International Airport

Phase 1

- 2.5 levels terminal
- 2 levels piers
- Gross Floor Area: 52,125m²
- 10 bridge stands for airplanes

LEGEND

- New Taxiway
- New Apron
- Passenger Terminals
- Control Tower
- Fire Station (RFF)
- GSE Building
- Long Term Parking
- Short Term Parking Area
- Utilities / Technical
- Cargo Platform
- Sewage Treatment Plant
- GSE Staging Areas
- FATO
- Commercial
- Rail Station / Routing
- Metro Station / Routing
- Administration Area
- Isolated Stand Buffers
- Fencing
- Airside Landside Access
- Cargo Routing
- E/W Road Access
- Airport Land
- Cargo Road Access
- Fuel Storage / Dispenser



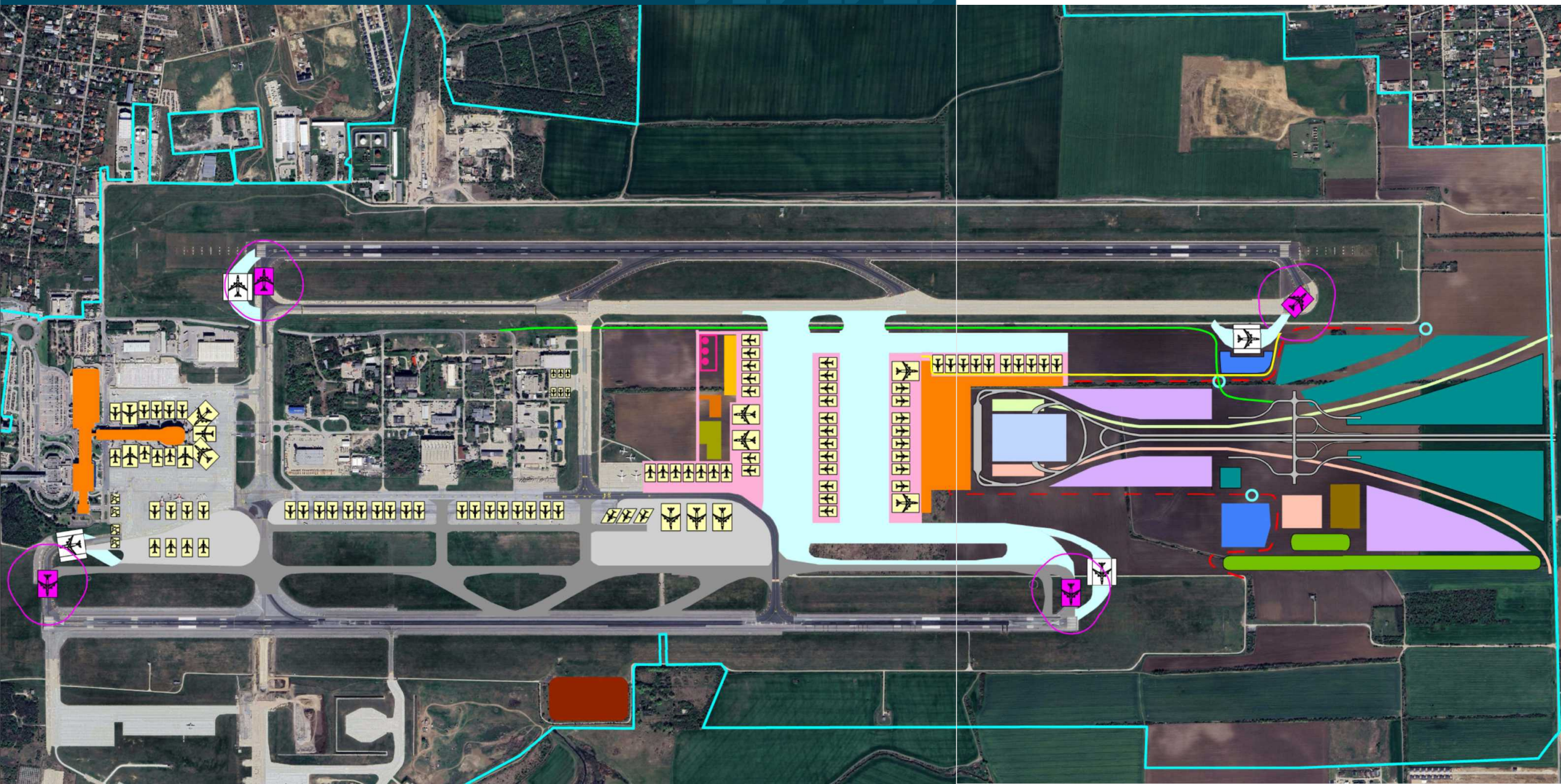
Strategic Program for the Infrastructure Development of Bucharest Henri Coanda International Airport

Phase 2

- Gross Floor Area: 175,348m².
- 20 bridge stands
- Car parking facilities
- Fully equipped landside and airside access roads
- Handling vehicles and equipment storage area
- Maintenance hangar for vehicles

LEGEND

- New Taxiway
- New Apron
- Passenger Terminals
- Control Tower
- Fire Station (RFF)
- GSE Building
- Long Term Parking
- Short Term Parking Area
- Utilities / Technical
- Cargo Platform
- Sewage Treatment Plant
- GSE Staging Areas
- FATO
- Commercial
- Rail Station / Routing
- Metro Station / Routing
- Administration Area
- Isolated Stand Buffers
- Fencing
- Airside Landside Access
- Cargo Routing
- E/W Road Access
- Airport Land
- Cargo Road Access
- Fuel Storage / Dispenser



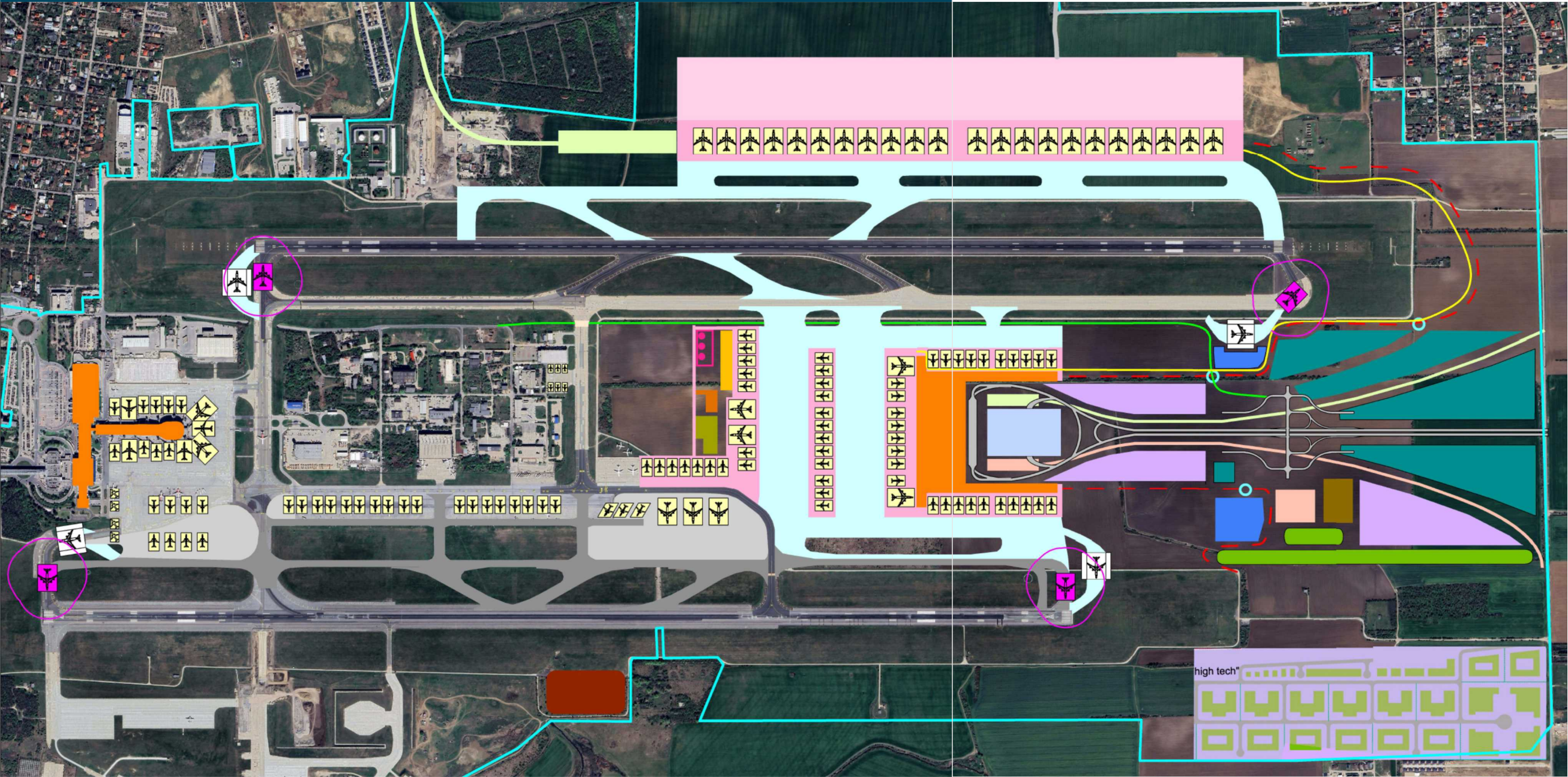
Strategic Program for the Infrastructure Development of Bucharest Henri Coanda International Airport

Phase 3

- Gross Floor Area: 195,396m²
- 30 contact stands
- Administrative building / airport services offices
- Thermal power plant
- Multi-Modal Cargo Platform
- High-tech Technological Park

LEGEND

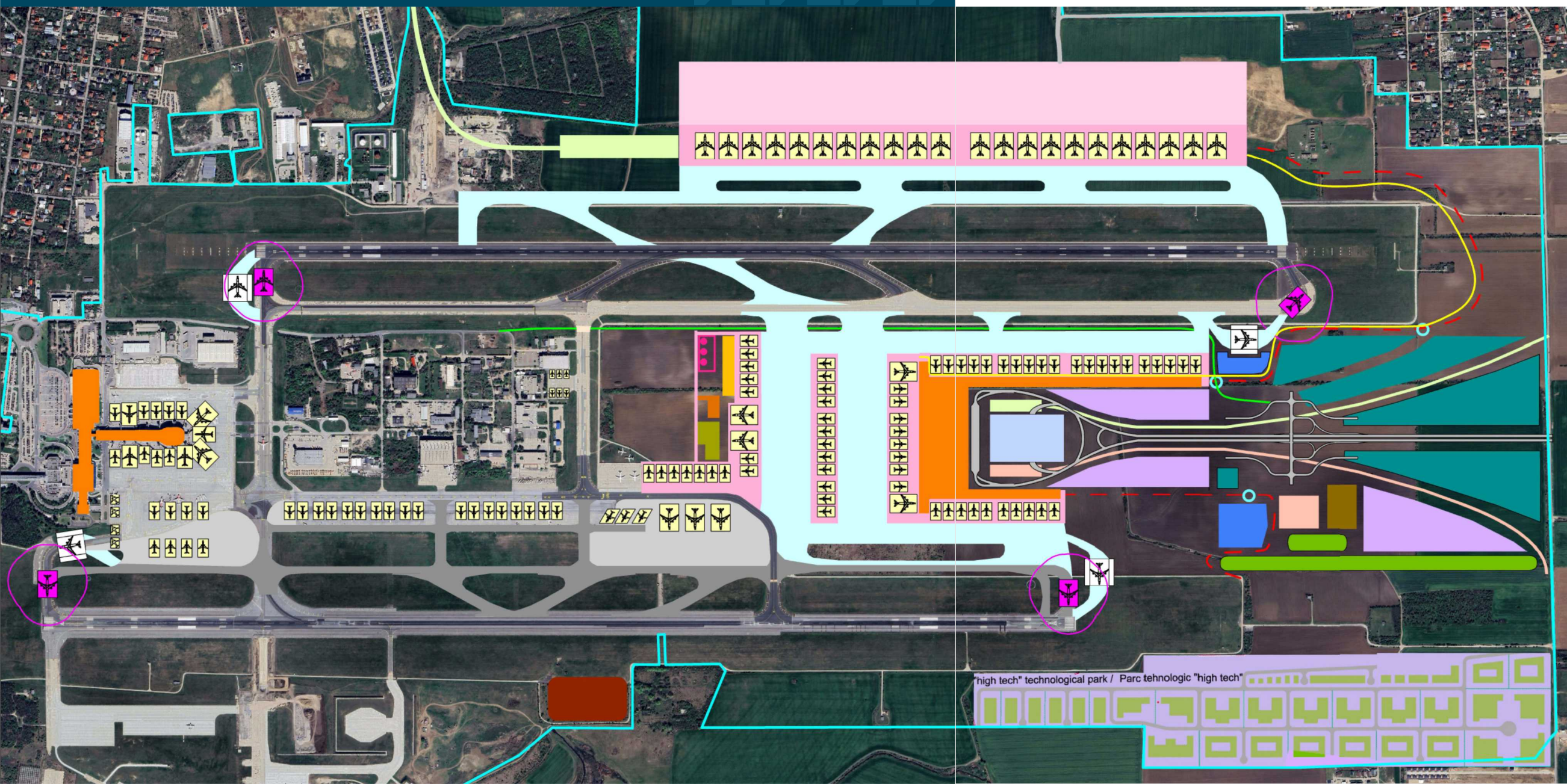
- New Taxiway
- New Apron
- Passenger Terminals
- Control Tower
- Fire Station (RFF)
- GSE Building
- Long Term Parking
- Short Term Parking Area
- Utilities / Technical
- Cargo Platform
- Sewage Treatment Plant
- GSE Staging Areas
- FATO
- Commercial
- Rail Station / Routing
- Metro Station / Routing
- Administration Area
- Isolated Stand Buffers
- Fencing
- Airside Landside Access
- Cargo Routing
- E/W Road Access
- Airport Land
- Cargo Road Access
- Fuel Storage / Dispenser



Strategic Program for the Infrastructure Development of Bucharest Henri Coanda International Airport

Phase 4

- Gross Floor Area: 216,847m²
- 40 bridge stands for airplanes
- Aircraft parking platforms
- Taxiway system (pavement structure, stormwater drainage, lighting, markings, and inscriptions)
- Landside and airside access roads



LEGEND

- New Taxiway
- New Apron
- Passenger Terminals
- Control Tower
- Fire Station (RFF)
- GSE Building
- Long Term Parking
- Short Term Parking Area
- Utilities / Technical
- Cargo Platform
- Sewage Treatment Plant
- GSE Staging Areas
- FATO
- Commercial
- Rail Station / Routing
- Metro Station / Routing
- Administration Area
- Isolated Stand Buffers
- Fencing
- Airside Landside Access
- Cargo Routing
- E/W Road Access
- Airport Land
- Cargo Road Access
- Fuel Storage / Dispenser

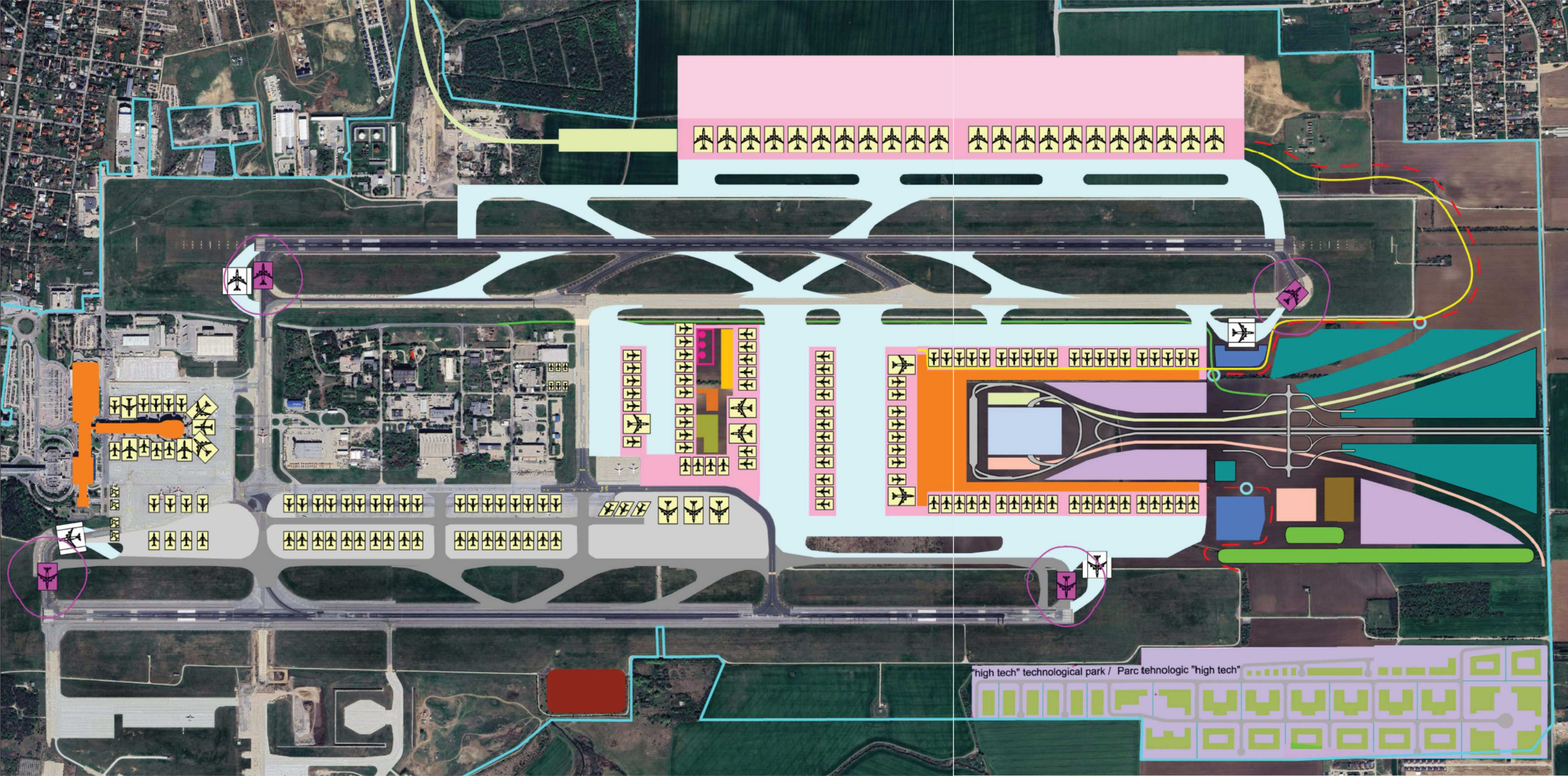
Strategic Program for the Infrastructure Development of Bucharest Henri Coanda International Airport

Phase 5

- Gross Floor Area: 238,298m²
- 50 bridge stands for airplanes
- Administrative ATS building and control tower
- Integration with road and rail transport network projects for access to the new infrastructure
- Car parking facilities
- Fire station

LEGEND

- New Taxiway
- New Apron
- Passenger Terminals
- Control Tower
- Fire Station (RFF)
- GSE Building
- Long Term Parking
- Short Term Parking Area
- Utilities / Technical
- Cargo Platform
- Sewage Treatment Plant
- GSE Staging Areas
- FATO
- Commercial
- Rail Station / Routing
- Metro Station / Routing
- Administration Area
- Isolated Stand Buffers
- Fencing
- Airside Landside Access
- Cargo Routing
- E/W Road Access
- Airport Land
- Cargo Road Access
- Fuel Storage / Dispenser



Strategic Program for the Infrastructure Development of Bucharest Henri Coandă International Airport

Stage 1

Value: 1.4 B EUR

Description	Unit	Quantity
Passenger Terminal Full Service Carriers	m²	155,300
Taxiway System	m²	414,507
Landside Road System	m²	106,990
Passenger Terminal Low Cost Carriers	m²	20,048
Parking Multi Storey	m²	77,269
Apron	m²	254,778
Surface Water Drainage	Unit	1
It&t Backbone	Unit	2%
Blast Pads & Connections	m²	69,393
ATC Tower	Unit	1
Parking At Grade	m²	114,753
Technical Center	Unit	1
Sewage Treatment Plant (additional modules)	Unit	1
Social Block	m²	1,500
Administration Building	m²	5,000
Vehicle Maintenance	m²	2,400

Stage 2

Description	Unit	Quantity
Passenger Terminal Low Cost Carriers	m²	20,048
Landside Road System	m²	18,881
Parking Multi Storey	m²	16,956
Apron	m²	37,078

[Main Objectives]

- Gross Floor Area: 238,298m²
- New passenger terminal: approx. 176,000 sqm - with complete services
- New aircraft parking stands: 48
- New boarding bridge stands: 20
- Fully equipped aircraft parking platforms
- Fully equipped taxiway system
- Fully equipped landside and airside access roads
- Integration with road and rail transport network projects for access to the new infrastructure
- Car parking facilities
- Administrative building / airport services offices
- Maintenance hangar for vehicles
- Handling equipment storage area
- Fire station
- Electrical transformation stations
- External electrical networks
- Handling vehicles and equipment
- Operating staff facility building
- Wastewater treatment solutions
- Stormwater drainage networks, including pumping stations
- Sanitary sewer networks, including pumping stations
- Water supply networks, including pumping stations
- Thermal power plant
- Aircraft electrical power supply
- Administrative ATS building and control tower
- Infrastructure-related constructions (manholes, pumping stations, equipment foundations and platforms, metal scaffolding, etc.)



APOC (Airport Operational Centre)

APOC (AirPort Operations Centre) is a coordination arrangement at an airport, whereby operational stakeholders (actors) collaborate for the effective/efficient establishment and execution of an agreed operational plan, in a structured manner with agreed processes, either through physical or virtual interaction or a combination thereof.

Acquisition of software, hardware equipment and integrated infrastructure

- **Airport Operational Database** - facilitates the storage, management and distribution of critical operational information related to flights, aircraft, passengers and crews.
- **Resource Management System** - planning and automatically allocating resources such as boarding gates, aircraft parking stands, check-in counters, baggage carousels, transfer buses, based on the flight schedule and requirements.
- **Airport Collaborative Decision-Making** - enhancing airport turnaround and foster collaboration.
- **Reporting/communication software/applications** - generating operational reports and analyses, necessary for performance evaluation and decision-making.
- **Passenger information application/airport guide** - improving the travel experience and easily accessing essential details and receive assistance during transit through the airport.

Value: 6.5M EUR

APOC
AIRPORT OPERATIONS CENTER



Strategic Program for the Infrastructure Development of Bucharest Băneasa - Aurel Vlaicu International Airport 2025 - 2035



[Main Objectives]

BUCHAREST
AIRPORTS®

- **Modernization and increasing** the current passenger terminal operational capacity (from 600 to at least 800 passengers/peak hour);
- **Development of a new passenger terminal** with a minimum capacity of 800 passengers/hour at peak times, with access to platforms, runway, and taxiway system; the options for developing the new terminal are either within the airport perimeter or by acquiring properties in its vicinity;
- **Modernization of the airside and development of new landside areas** (access roads, public parking technical areas);
- **Hangar dedicated to general aviation;**
- **Reducing the impact of noise** on the community in the immediate vicinity of the airport.

DEVELOPMENT PLAN Bucharest Băneasa Aurel-Vlaicu International Airport

**AIRPORT
DEVELOPMENT
OPTION 2**

Area of interest for
Terminal 2,
Public roads acces

**AIRPORT
DEVELOPMENT
OPTION 1**

Area of interest
for Terminal 2,
Public roads acces

Area of interest
for technical
development

Protection area for Delta TWY

Runway protection area

Runway protection area

Airport lighting
systems protection

AERONAUTICAL
EASMENTS

LEGEND

	ACTUAL LIMIT
	AIRPORT DEVELOPMENT AREA
	ADMINISTRATIVE TERRITORIAL LIMIT
	AERONAUTICAL EASMENTS



STRATEGIC INVESTMENT PORTFOLIO & AIRPORT DEVELOPMENT

BUILDING THE FUTURE OF ROMANIAN AVIATION INFRASTRUCTURE

Driving the transformation of Romania's airport infrastructure through a comprehensive investment programme focused on capacity, operational excellence and long-term



RON
10.97B+

INVESTMENT PORTFOLIO
Total value of projects



65

ACTIVE PROJECTS
Across all stages



28

COMPLETED PROJECTS
Successfully delivered

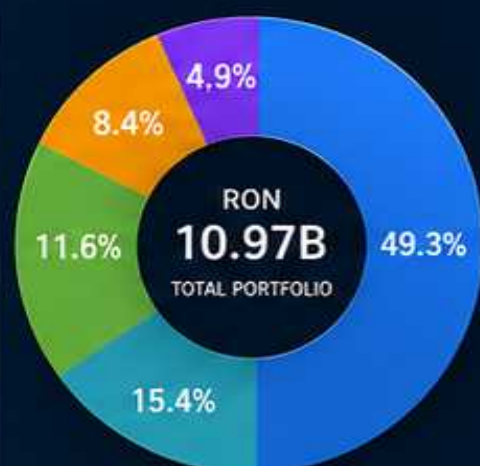


17M+

**ANNUAL PASSENGERS
(2025)**
Continuous growth

INVESTMENT PORTFOLIO OVERVIEW

Total projects: 65 | Total value: RON 10,965,082,683



COMPLETED PROJECTS

RON 721,517,356

**28
PROJECTS**

INVESTMENT EXPENDITURE EVOLUTION



TOTAL APPROVED (2018-2025)
RON 3,135,566,930.00

TOTAL PRELIMINARY (2018-2025)
RON 1,563,866,906.29

PASSENGER TRAFFIC EVOLUTION



AIHCB 2025
17.01M +6.7% vs 2024



AIBB-AV 2025
2.08M +0.5% vs 2024